Building Resilience: Maintaining Quality Care in Nursing Homes During COVID

April 27th, 2022

Age-Friendly Case: Mentation

Prioritize Quality Opportunities and Charter PIP

- Type your name and facility name in the "chat box"
- We ask that you have your cameras turned on in order to build a more engaging community of practice.
- Asking questions:
 - Unmute and ask the question
 - Utilize the chat feature to ask your question and the hosts will ask the question when there is a chance.
 - Please remember to **mute your audio** when you're not speaking.











Disclosure

This study is sponsored by the Great Plains Mountain Consortium composed of Geriatrics Workforce Enhancement Programs from Montana, North Dakota, Utah, and Wyoming. Dakota Geriatrics is supported by funding from the Health Resources & Services Administration (HRSA) of the U.S. Department of Health and Human Services (HHS) as part of an award totaling 3.75M with 15% financed with nongovernmental sources. The contents are those of the author(s) and do not necessarily represent the official views of, nor an endorsement by HRSA, HHS, or the U.S. Government.

https://www.dakotageriatrics.org/great-plains-mountain-consortium

Recap of Last Week

Age friendly Health Systems, by the Institute for Healthcare Improvement

- Care guided by evidence-based practices
- Avoid harm
- Focus on the Geriatric 4Ms: what matters, medication, mentation, mobility

*What Matters is a continuous conversation - annual, major life events, or changes in health status. Coordinated among all team members.

Step 8: Identify Your Gaps and Opportunities

- Focuses caregivers on person-centered/ persondirected care
- The processes of an effective Quality Assurance and Performance Improvement (QAPI) plan contribute to the transformation that focuses us as caregivers on person-centered/persondirected care.
- Consider loneliness
- Pursue What Matters keeping in mind patient cognition, health status, lifespan, and identity
- Need organizational change to operationalize What Matters
 - Training older adults, staff, providers
 - Clinical workflows (pre clinic visit, EMR surveys, etc)

A CULTURE CHANGE CHALLENGE

Carmen Bowman, Regulator turned Educator

Avoid labels, even in federal regulations

CMS Tag F550 Resident Rights, treated with respect and dignity:

- Avoiding the use of labels for residents such as "feeders" or "walkers."
- What labels have you heard? Please enter in the Chat box.

The Geriatric 4Ms: Towards Age Friendly Health Care



MIND - MENTATION

Caroline Stephens, PhD, RN, GNP-BC, FAAN

Helen Lowe Bamberger Colby Presidential Endowed Chair in Gerontological Nursing Associate Professor University of Utah College of Nursing

Goals

- 1. Apply mind-mentation assessment and management in the context of the Geriatric 4Ms
- 2. Prevent mentation problems in older adults
- Utilize evidence based tools for assessing mindmentation
- 4. Use non pharmacologic and pharmacologic interventions to address mind-mentation issues

Pre-test: What are the goals of addressing mind-mentation? (Select all that apply)

- A. Support cognitive functioning
- B. Maximize independence & dignity
- C. Ensure everyone is prescribed a cognitive enhancing drug, like Aricept
- D. Identify & treat the 3 D's: depression, dementia and delirium
- E. Prevent the 3 D's
- F. All of the above

Case Study: Mrs. Jones



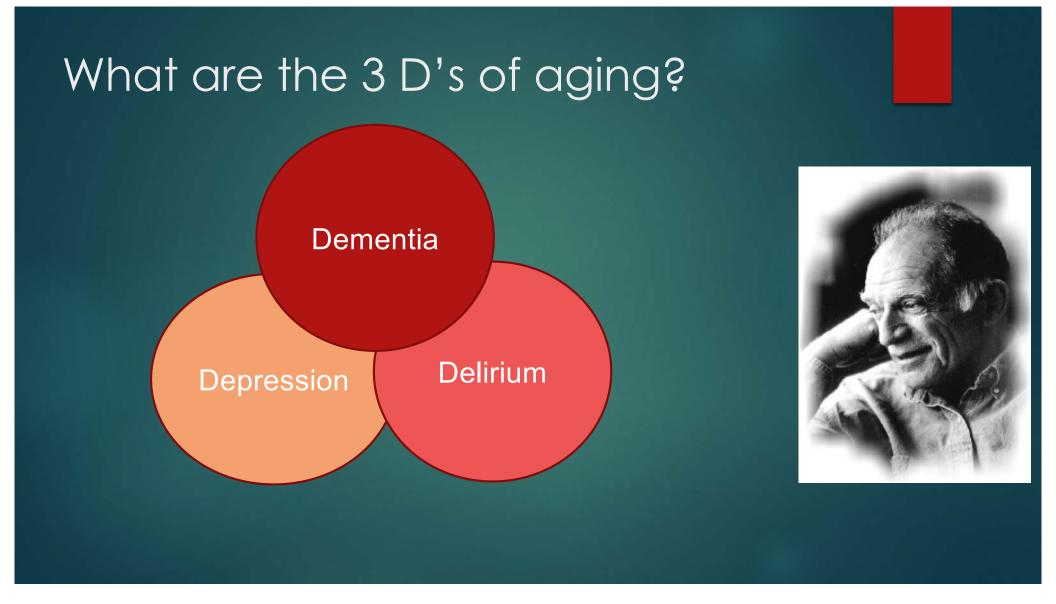
- 78F with PMH sig for mild-moderate dementia, hypertension, COPD, diabetes and left BKA.
- She has lived in the Shore Acres SNF community for 3 years and recently returned s/p 6 day hospitalization for pneumonia (incl. 2 days in the ICU).
- Previously able to roll her wheelchair around the facility & very engaged in activities, now she seems withdrawn, spends most of her time in bed sleeping and not participating in activities.
- Appetite is poor with 5# wt loss since readmission.
- She frequently falls asleep during meals
- Noc shift notes she's been up at night x 3, is restless, impulsively wanting to get out of bed without assistance.

What's going on with Mrs. Jones?

- A. She is depressed that she cannot do what she once did and needs to be evaluated for an antidepressant
- B. This is just 'sundowning' and worsening of her dementia
- c. She may be experiencing delirium and needs to be evaluated for potential medical issues
- D. She is having a lot of phantom limb pain from her left BKA and needs more pain medication
- E. She needs an appetite stimulant
- F. All of the above

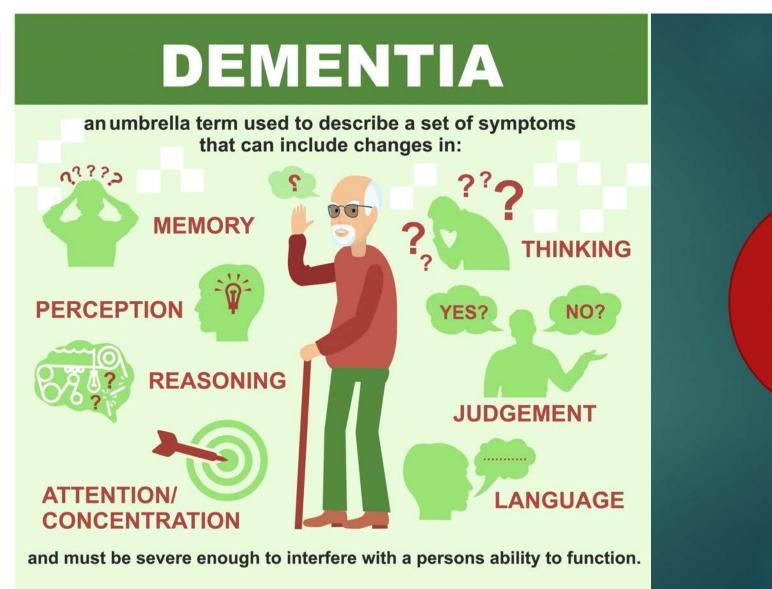
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Dementia

"Chronic Confusion"



PC: Neofect.com

NORMAL

AGING



Dementia

 # expected to triple from ~5 million to nearly 15 million people in next 25 years



- Affects nearly 60% of persons living in nursing homes
- #1 risk factor for developing delirium
- High prevalence of BPSD or behavioral expressions in dementia (78%)

What Factors Contribute to *Behavioral Expressions*?

Physical

- Disease itself
- Illness/Infections
- Pain
- Hunger/Thirst
- Constipation
- Drug Effects

- Depression/Anxiety

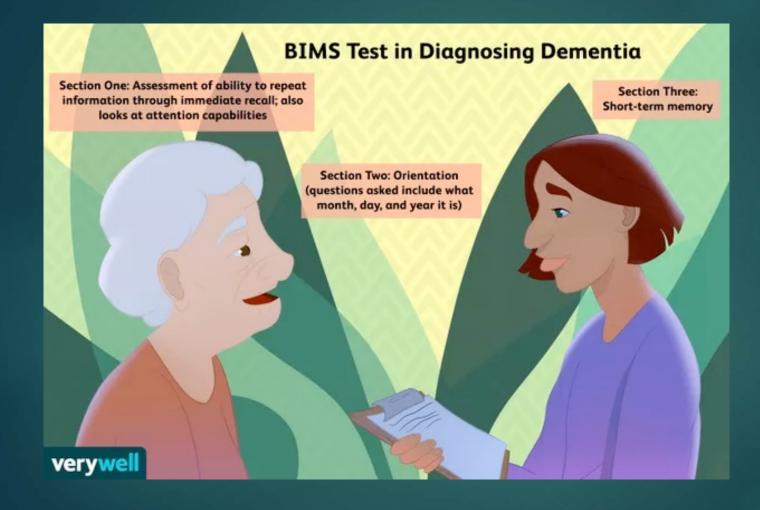
Emotional

- Lost language
- Misinterpretations
- Psychosis
- Response to recent
 - stressor
- Over/under-stimulation
- Invasion of personal space
- Change in routine or
- surroundings
- Complicated demands
- Mirroring

Environmental

Stephens (2005)



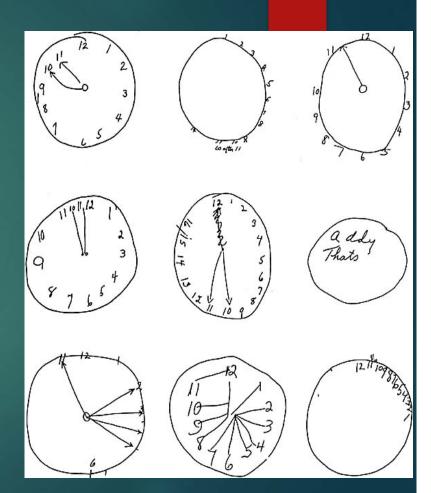


Scoring

- 13-15 points: Intact cognition
- 8-12 points: Moderately impaired cognition
- 0-7 points: Severely impaired cognition

Dementia Assessment Tools

- Mini-Mental Status Exam (MMSE)
 - ► Scrutinize if <27
- Montreal Cognitive Assessment (MoCA)
- ▶ Mini-Cog
- Dementia Severity Rating Scale
- Global Deterioration Scale



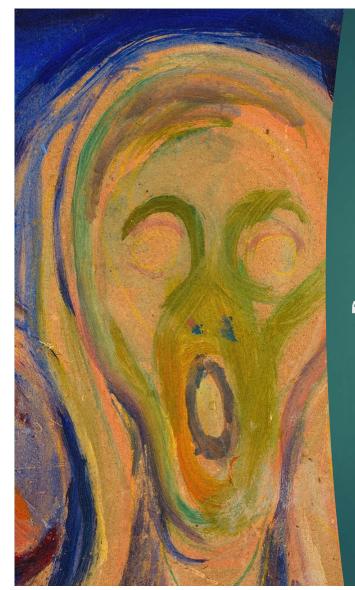
Mobilize existing comprehensive interprofessional assessments to....

- Not only to identify dementia-related symptoms, but more importantly to identify preserved cognitive abilities that can be supported through:
 - modification of the environment
 - ► task adaptations
 - use of communication & cueing strategies that facilitate engagement and participation.
 - Facilitating smooth care transitions across settings



Understanding an individual's specific cognitive challenges and remaining abilities is essential to supporting personcentered care and 'what matters' to each individual.

Edelman et al, 2021



Delirium

"Acute Confusion" or "Acute Brain Failure"

NORMAL AGING

Delirium

- Delirium is a syndrome characterized by disturbed attention and orientation that develops acutely and fluctuates.
- It is accompanied by cognitive deficits, such as disturbances in memory, language, perception, or consciousness.

Delirium = *Acute Brain Failure*

Why is it significant?



- Higher rates of complications & prolonged hospital stays
- Delayed rehabilitation
- Increased rehospitalizations
- Increased rates of nursing home placement
- Annual Medicare expenses >\$4billion

Unfortunately...

Delirium is poorly recognized & managed

- Overlooked, misdiagnosed, misattributed to "normal aging"
- 30-50% not recognized by staff

88% of patients with delirium superimposed on dementia went unrecognized



There are 3 types of delirium that present differently based on psychomotor (cognitive + motor) activity:



HYPERACTIVE



HYPOACTIVE



MIXED

Hyperactive Delirium

demonstrate overactive motor and cognitive function.

Characteristics include:

- Delusions, hallucinations
- Restlessness, fidgeting
- ► Hypervigilance
- Paranoia
- Agitation

Hypoactive Deliriun

 People with hypoactive delirium demonstrate underactive motor and cognitive function.

Characteristics include:

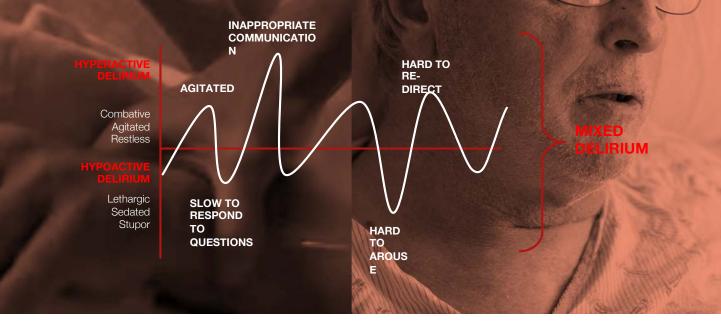
- Lethargy
- Excessive daytime sleepiness
- Slowed response times
- Apathy
- Decreased responsiveness
- Flat affect

(Fong et al., 2009)

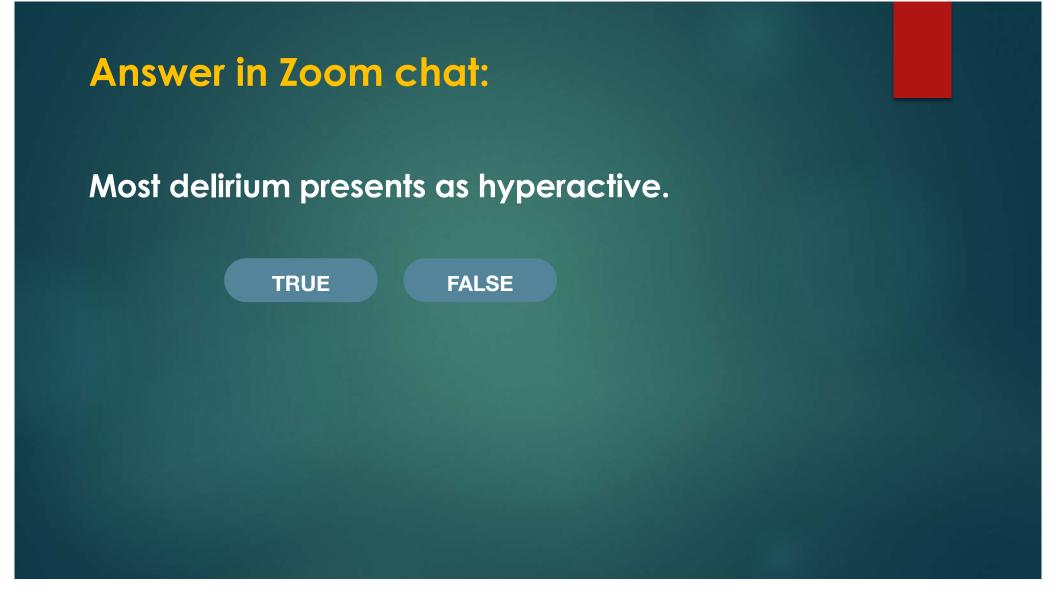
Credit: UCSF

Mixed

People can exhibit characteristics of both hyperactive and hypoactive delirium across the day.



Credit: UCSF



False

While most providers associate delirium with the hyperactive presentation (because they present "behavioral problems", only 25% of delirium cases are hyperactive. Most cases of delirium are hypoactive or mixed.

Hypoactive delirium is associated with the highest mortality rate and higher rates of pressure ulcers and hospital-acquired infections.



For more information, see the Assessment and Management in Delirium Patients Quick Reference Card (Canadian Coalition for Seniors' Mental Health, 2010)^[4]

Predictors of delirium in NH

- Dementia
- Infection
- Anticholinergic medications
- Pain
- ► Depression
- Urinary incontinence

3D CAM

- 1. Provider asks patients questions
- 2. Provider records observations
- 3. Corroborate with family
- 4. Compare to other assessments

Positive score if one item in section 1 and 2 along with items either 3 or 4

3D CAM ASSESSMENT [CAM Copyright 2003, Hespital Elder Life Program, LLC. Not to be reproduced without permission] g Instructions: Incorrect also includes "I don't know", and No response/non-sensical responses. For any 'incorrect' or			CAN	Feature		
Yes' responses, check the box in the final column designating which feature is present.					eature	-
READ: I have some questions about your thinking and memory			1	2	3	
1. Can you tell me the year we are in right now?	Correct		\rightarrow		-	
2. Can you tell me the day of the week?	Correct		\rightarrow			
3. Can you tell me what type of place is this? [hospital]	Correct		\rightarrow	\rightarrow		
 I am going to read some numbers. I want you to repeat them in backwards order from the way I read them to you. For instance, if I say "5 – 2", you would say "2 -5". DK? The first one is "7-5-1" (1-5-7). 	Correct		÷			
5. The second is "8-2-4-3" (3-4-2-8).	Correct		\rightarrow			
5. Can you tell me the days of the week backwards, starting with Saturday? (S,F,T,W,T,M,S] may prompt with "what is day before" for up to 2 prompts.	Correct		\rightarrow			
7. Can you tell me the months of the year backwards, starting with December? [D.N.O.S.A.J.J.M.A.M.F.J] may prompt with "what is month before" for up to 2 prompts.	Correct		<i>→</i>			
8. During the past day have you felt confused?	□No	Ves				
9. During the past day did you think that you were not really in the hospital?	□No	_ Yes				
10. During the past day did you see things that were not really there?	□No	□ ^{Yes}				
Observer Ratings: To be completed after asking the patient questions 1-10 above.						
11. Was the patient sleepy, stuporous, or comatose during the interview?	□ No	_ Yes	\rightarrow	>	\rightarrow	
12. Did the patient show excessive absorption with ordinary objects in the environment hypervigilant)?	□ ^{No}	□Yes	\rightarrow			
3. Was the patient's flow of ideas unclear or illogical, for example tell a story unrelated to he interview (tangential)?	□ ^{No}	□ ^{Yes}	\rightarrow			
14. Was the patient's conversation rambling, for example did he/she give inappropriately verbose and off target responses?	□No	□ ^{Yes}	\rightarrow			
15. Was the patient's speech unusually limited or sparse? (e.g. yes/no answers)	□ ^{No}	□ Yes	\rightarrow			
16. Did the patient have trouble keeping track of what was being said during the interview?	□ ^{No}	□ ^{Yes}	\rightarrow			
7. Did the patient appear inappropriately distracted by environmental stimuli?	□ No	□ Yes	\rightarrow			
18. Did the patient's level of consciousness fluctuate during the interview, for example, start o respond appropriately and then drift off?	□ ^{No}	Yes				
o respond appropriately and then drift off? 19. Did the patient's level of attention fluctuate during the interview, e.g., did the patient's ocus on the interview or performance on the attention tasks vary significantly?	□ No	□ ^{Yes}				
20. Did the patient's speech/thinking fluctuate during the interview, for example, patient	□No	Yes				
spoke slowly, then spoke very fast? OPTIONAL QUESTIONS: COMPLETE ONLY IF FEATURE 1 IS <u>NOT</u> CHECKED AND FEATURE 2 IS CHECKED AND EITHER FEATURE 3 OR 4 IS CHECKED						
21. Contact a family member, friend, or health care provider who knows the patient well and ask: "Is there evidence of an acute change in mental status (memory or thinking) from he patient's baseline?"	□ ^{No}	□ ^{Yes}				
12. IF SECOND DAY OF HOSPITALIZATION OR LATER AND PREVIOUS 3D-CAM RATINGS RE AVAILABLE: Review previous 3D-CAM assessments and determine if there has been an icute change in performance, based on ANY new "positive" items	□ ^{No}	□ ^{Yes}				
CAM Summary: Check if Feature Present in column above			1	2	3	
DELIRIUM REQUIRES FEATURE 1 AND 2 and EITHER 3 OR 4:	Present	_Not Present	-			-

Delirium Management

- Treat the underlying cause
- Use behavioral management techniques
 - ► Go with the flow
 - Positive tone and facial expression



Think PINCHES ME kindly

One third to one half of delirium can be prevented by addressing these risk factors



Depression

"Down in the Dumps"

NORMAL AGING



Depression is

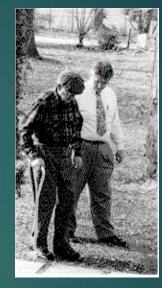
NOT a normal part of aging!!

Depression Among Older Adults

Under-recognized

Under-diagnosed

Under-treated





20 - 30% of people with Alzheimer's will develop a Major Depression



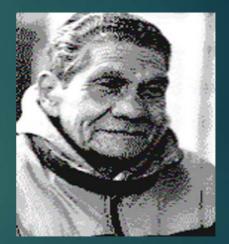
What does depression look like???

- Depressed mood
- •Tearfulness
- Irritability/ Anger/ Verbal agitation
- Loss of interest
- Feelings of guilt or worthlessness
- Changes in sleep patterns
- Lack of energy
- Changes in appetite
- Feeling either agitated or slowed down
- Difficulty thinking and concentrating
- Suicidal thoughts



Recognizing Depression in Older Adults with Dementia

- May manifest in "atypical" ways:
 - new onset agitation
 - wandering
 - apathy
 - crying out
 - insomnia
 - change in functional status
 - sexually inappropriate behavior



Assessing Suicide Risk in Older Adults

- **S** ex, male
- A ge, advanced
- D epression, possibly recurrent
- P revious suicide attempts
- E thanol abuse
- R ational thinking loss
- S ocial isolation
- O rganized plan to commit suicide
- **N** o spouse
- **S** ickness



DEPRESSION SCREENING

9-Item Patient Health Questionnaire (PHQ-9)

- 9 items cover diagnostic criteria for major depressive disorder
- Initial 2 questions (PHQ-2) can be used for screening
- Serial administrations can be used to reliably assess response to treatment



PHQ-9 Scoring

PHQ-9 score	Depression severity	Clinician response
1–4	None	None
5—9	Mild to moderate	If not currently treated, rescreen in 2 weeks. If currently treated, optimize antidepressant and rescreen in 2 weeks
10–14	Major depressive disorder	Start antidepressant therapy
≥15	Major depressive disorder	Start antidepressant therapy; obtain psychiatric consultation if suicidality or psychosis suspected

Case Study REVISITED: Mrs. Jones



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Take Home Messages

- Understanding an individual's specific cognitive challenges and remaining abilities is essential to supporting personcentered care and 'what matters' to each individual.
- The 3 D's of Aging often overlap & more than one illness can be present in an older adult at the same time.
- Become familiar with standardized tests and use them to support your diagnosis and guide care.



Take Home Messages (Continued)

- Recognition of risk factors and routine screening for delirium should be part of comprehensive nursing care of older adults.
- Effective interventions target the underlying cause & maximize physical, psychological & environmental support.

Post-test: What are the goals of addressing mind-mentation? (Select all that apply)

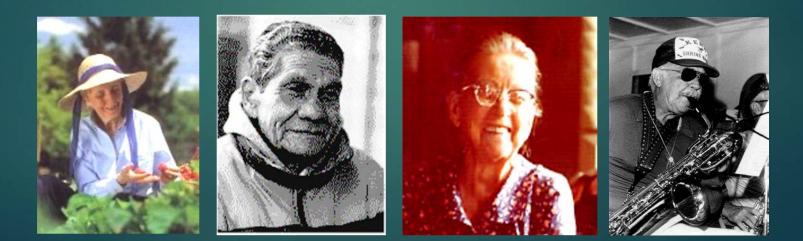
- A. Early identification of mentation problems
- B. Ensure everyone is prescribed a cognitive enhancing drug, like Aricept
- C. Effectively treat and manage depression, dementia and delirium
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Post-test: What are the goals of addressing mind-mentation? (Select all that apply)

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Wrinkles should merely indicate where smiles have been.

- Mark Twain







Step 9: Prioritize Quality Opportunities and Charter PIPs

Comagine Health Adrienne Butterwick, MPH, CHES Jean C. Lyon, PhD, APRN

Final Thoughts/Homework from April 20th

Identify one new opportunity for improvement. Come prepared to share any new identified gaps or opportunities for a PIP.

Recap from last week – Step 8: Identify Your Gaps and Opportunities

- At the end of last week's session you were asked to consider gaps and opportunities in your QAPI program.
- Please share your findings with us, in chat.



Step 9: Prioritize Quality Opportunities and Charter PIPs



Pre-QAPI Poll:

Which of the following clearly establishes a project's charter?

- A: Goals and scope
- **B:** Timing and milestones
- C: Team roles and responsibilities
- D: All the above



QAPI Prioritization

- Now that you've reviewed sources of information to identify gaps and opportunities, it's time to prioritize them and take action!
- Priorities should be set based on the needs of the residents and organization.
- Other factors to consider include high-risk, high-volume, or problemprone areas that affect health outcomes and quality of care.



Prioritization Worksheet for Performance Improvement Projects



Directions: This tool will assist in choosing which potential areas for improvement are the highest priority based on the needs of the residents and the organization. Follow this systematic assessment process below to identify potential areas for PIPs. This process will consider such factors as high-risk, high-volume, or problem-prone areas that affect health outcomes and quality of care. This tool is intended to be completed and used by the QAPI team that determines which areas to select for PIPs. Begin by listing potential areas for improvement in the left-hand column. Then score each area in the following columns based on a rating system of 1 to 5 as defined below:

1 = very low	2 = low	3 = medium	4 = high	5 = very high
--------------	---------	------------	----------	---------------

Rating is subjective and is meant to be a guide and to stimulate discussion. Finally, add the scores across the row and tally in the final column. Potential improvement areas with a higher score indicate a higher priority.

vsider areas dentified hrough: Dashboard(s) feedback from staff, families, esidents, other noidents, near misses, unsafe conditions survey deficiencies	which this issue arises in our organization.	this issue poses a risk to the well- being of our residents.	by our organization each time this issue occurs.	which addressing this issue would affect resident quality of life and/or quality of care.	Initiative on this issue would address a need expressed by residents, family and/or staff.	organization to implement a PIP on this issue, given current resources.	Initiative on this issue would support our organizational goals and priorities.	TALLY
•								



Additional factors to take into account:

- 1. What existing standards or guidelines are available to provide direction for this initiative?
- 2. What measures can be used to monitor progress?
- 3. Is the topic publicly reported on Nursing Home Compare?
- 4. Which type of changes primarily will be involved (i.e., system changes, environmental changes, staffing changes)?
- 5. Which staff will be most affected by the initiative? What training needs will this initiative present?
- 6. Is there an identified champion(s) for this initiative?



Chartering Performance Improvement Projects (PIPs)

- A project charter clearly establishes the goals, scope, timing, milestones and team roles and responsibilities.
- The charter is developed by the QAPI team and then shared with a team designed to carry out the PIP.
- The charter helps a team stay focused but is not a workplan, the charter maps out goals and ensures the team is aware and focused on the solution at hand.



Putting a Charter in Action



Post-QAPI Poll:

Which of the following clearly establishes a project's charter?

- A: Goals and scope
- **B:** Timing and milestones
- C: Team roles and responsibilities
- D: All the above



Post-QAPI Poll (Answer):

Which of the following clearly establishes a project's charter?

A: Goals and scope

- **B:** Timing and milestones
- C: Team roles and responsibilities
- **D: All the above**



Discussion / Next Week's Follow Up

- Have you used the QAPI prioritization tool?
- What areas did you prioritize?
- Share your experience developing a PIP charter.





Thank You!

Person First Language

What it is:

- Person first language puts the person before the disability.
- Person first language describes what a person has, not who a person is.

Examples

 Diabetic or <u>a person with</u> diabetes?

Diabetic is actually a label even though commonly used.

 Interesting example, we don't refer to people as myopic. Instead, we say <u>a person</u> wears glasses. Let's all follow this example.

Person First Language

People are not a disease <u>causing a problem</u>

• Paraplegic

- People are human beings with needs who require assistance
- Someone who has paraplegia

• The dementia patients/residents

People who have dementia

Old language now: suffers from dementia, living with dementia



ONLY ONE LABEL NEEDED EVER

Other Labels

- Including Chat Box
- Screamer, wetter, isolator, hoarder, wanderer, frequent faller, repeat offender, complainer → person's name and describe
- The quad, the Alzheimer's, the CVA $\rightarrow \textbf{avoid}$
- The "get ups," the "put downs" → avoiding the practice by honoring sleep and natural awakening
- 300B, Room 28 Bed A avoid
- Memory Care violates HIPPA

Look through the Work of HOME

- Try *person/individual/neighbor* (instead of patient/resident)
- Try home/community/the name of the place (instead of facility)
- Try *neighborhood* (instead of unit/ward/station/floor)
- Try *team* (instead of department)
- Try *team member* (instead of staff)
- Try checking in with/check ins (instead of rounds/rounding)
- Try *approach/individualized approach* (instead of intervention)
- Try avoiding program: program is the mark of an institution & causes us to "check out"
- Try move in/move out (instead of admit and discharge)
- Try use bathroom (instead of toilet, toileting)

Carmen Bowman, Regulator turned Educator EDU-CATERING: Catering Education for Compliance and Culture Change in LTC <u>www.edu-catering.com</u> 303-981-7228 <u>carmen@edu-catering.com</u>







Thank you, See you next week!

May 4th, 2022: - Age – Friendly Case: Medications - Plan, Conduct, and Document PIPs <u>https://www.dakotageriatrics.org/great-plains-</u> <u>mountain-consortium</u>